



Singapore Anti-Narcotics Association Annual Report 2012



Engaging Youths ■ Bonding Families ■ Rebuilding Lives

Cover

The cover photograph, capturing an idyllic moment of our client, his wife and 3-year-old son, was taken during a recent family day activity organised for clients in SANA's Post-Aftercare rehabilitation programme.

The Post Aftercare (PAC) Rehabilitation is an extension of SANA Aftercare Counselling Case Management Framework (CMF). It offers a support network to help prevent recovering addicts from re-offending and returning to a life of drugs, with the help and guidance of peer mentors, counsellors, volunteers and their own family members. Skills upgrading, courses and workshops, organised with corporate and government partners, help to provide clients with new career opportunities and better wage prospects. Equally important, the rehabilitation provides timely and often critical assistance to the client and his family members to aid family-bonding and his gradual re-integration into society with a renewed self-esteem.

Our work in Post-Aftercare is a long-term commitment that requires constant reinforcement of preventive measures – prevention of relapse, reoffending and inter-generational offending in situations where the families have young children.

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PRESIDENT'S MESSAGE



SANA celebrated its 40th anniversary last year. Our patron, Singapore's President Tony Tan Keng Yam, graced the annual appreciation dinner for our donors and volunteers and during the event received two donations totalling \$330,000 on behalf of SANA from two of our major donors, Mr Peter Lim and the Kwan Im Thong Hood Cho Temple. These generous donations as well as those from other donors are warmly appreciated in SANA. They augment the other committed efforts of SANA volunteers and staff to raise funds, as in the annual golf event and the SANA donation draw. Altogether, the donations and fund-raising help to support new programmes SANA has initiated in the areas of drug rehabilitation and preventive drug education.

We have made good progress in our core business of rehabilitation and counselling of our clients. Our completion rate for all the Case Management Framework cases handled in 2012 was a high 80 per cent, a marked improvement over past years where completion rate averaged 46 per cent. The improvement in our counselling rates is due to the more holistic approach we have taken in Incare and Aftercare counselling in recent years including the importance of a family-centric approach in our rehabilitation programme.

The new programmes we initiated in Post-Aftercare, the 'Gotong Royong' project, as well as the regular 'Family Day' event have been well received by our clients and their families. As these programmes to develop family bonding for clients and their families have done well, we decided to introduce them to our Aftercare clients as well in 2012. The first such project had an overwhelming positive response and we may want to include it in a more regular way in the Aftercare programme. Between March and December 2012, SANA organised a total of 11 family bonding events for clients and their families reaching out to 517 individuals altogether (116 clients and 401 family members) compared with a total 279 individuals (71 clients and 208 family members) in 2011.

After their re-structuring in 2011, the Religious Group of Volunteers who form a sub-group in SANA have been functioning well. They were active in 2012 holding regular Incare counselling sessions for clients in prison as well as organising special preventive education outreach programmes on religious occasions such as Christmas, Deepavali and Naam Ras Kirtan Darbar, a Sikh religious celebration.

With the re-organisation of the DAPCs, our efforts to bring the anti-drug message to the heartlands have been more effective. For instance, on 25 August 2012, SANA together with the Marine Parade Constituency organised a new outreach programme under the theme, 'The Inside Story: Drugs and You' that was targeted not only for Marine Parade but the residents in other constituencies as well. The programme was intended to raise the awareness of the attendees – particularly school-going youths and parents – by providing them a complete picture on drug abuse, the different types of drugs available, their effects and consequences, the tell-tale signs of drug abusers and the penalties of drug abuse and possession.

SANA had a busy year in 2012. We participated in numerous activities around the island together with other VWOs, promoting drug awareness, publicising SANA's work and its activities, and in the process recruiting volunteers for SANA. As before, we used the media (radio, TV and the web) in our work, using our clients and volunteers where possible to tell their stories of recovery or of helping others. The following years (2013 and 2014) may well be even busier as about 2,000 long term drug offenders are to be released from prison during this period. Our staff and volunteers engaged in Aftercare counselling will feel the pressure but I am confident they will once again prove equal to the task.

A handwritten signature in black ink, which appears to read 'Poh Geok Ek'. The signature is written in a cursive style and is positioned above a horizontal line.

Mr Poh Geok Ek
President
SANA

SANA BOARD OF MANAGEMENT

SANA Patron: His Excellency President Tony Tan Keng Yam

BOARD OF MANAGEMENT (2011-2013)

President

Mr Poh Geok Ek (2005)

Vice-Presidents

Mr Kenneth Kee (2005)

Mr Tan Seck Kang (2005)

Mr Teo Cheng Tee (2005)

Dr Kochitty Abraham (2005)

Mr Victor Lye (2009)

(resigned June 2012)

Hon Secretary

Mr Benny Oon (2005)

(resigned June 2012)

Mr Eugene Lai (2009)

(since July 2012)

Hon Treasurer

Mr Handrick Ng (2005)

Members

Mr Eugene Lai (2009)

Dr Ismail Muhamad Hanif (2011)

Mr Lim Chong Boo (2011)

Mr Raja Segaran Arumugam (2011)

Mr Murugayan s/o Kalimuthu (2007)

Mr Linus Herbert Manuel (2007)

Mr Percival Joseph Shepherdson (2007)

Mrs Gillian Koh-Tan (2011)

STAFF PROMOTION & SALARY REVIEW COMMITTEE

Mr Poh Geok Ek (2005)

Mr Kenneth Kee (2005)

Mr Teo Cheng Tee (2005)

[Dates in brackets refer to the dates of appointment.]

EXECUTIVE COMMITTEE (2011-2013)

Mr Poh Geok Ek (2005)

Mr Kenneth Kee (2005)

Mr Tan Seck Kang (2005)

Mr Handrick Ng (2005)

Mr Teo Cheng Tee (2005)

Dr Kochitty Abraham (2005)

Mr Murugayan s/o Kalimuthu (2007)

Mr Eugene Lai (2009)

Mr Lim Chong Boo (2011)

Dr Ismail Muhamad Hanif (2011)

Mrs Gillian Koh-Tan (2011)

Mr Benny Oon (2005)

(resigned June 2012)

Mr Victor Lye (2009)

(resigned June 2012)

REPRESENTATIVES

Ministry of Home Affairs

Central Narcotics Bureau

Ms Yong Fe Ping

Singapore Medical Association

Dr Brian Yeo Kah Loke

Ministry of Social & Family Development

Ms Aileen Tan

People's Association

Ms Clarin Wee Min

Auditors: Lo Hock Ling & Co (2012-2013)

SINGAPORE ANTI-NARCOTICS ASSOCIATION

Charity Reg No: 00039
(19 Aug 1972)

Registered Address:
2 Sengkang Square #05-01
Singapore 545025

BOARD OF MANAGEMENT



Mr Poh Geok Ek
President



Mr Kenneth Kee
Vice-President



Mr Tan Seck Kang
Vice-President



Mr Teo Cheng Tee
Vice-President



Dr Kochitty Abraham
Vice-President



Mr Victor Lye
Vice-President
(until June 2012)



Mr Benny Oon
Honorary Secretary
(until June 2012)



Mr Eugene Lai
Honorary Secretary
(since July 2012)



Mr Handrick Ng
Honorary Treasurer



Dr Ismail Muhamad Hanif
Member



Mr Lim Chong Boo
Member



Mr Raja Segaran Arumugam
Member



Mr Murugayan s/o Kalimuthu
Member



Mr Linus Herbert Manuel
Member



Mr Percival J Shepherdson
Member



Mrs Gillian Koh-Tan
Member

SANA MEMBERSHIP

LIFE MEMBERS

- 1 Dr Abraham Kochitty
- 2 Mdm Angilay Davy Aziz
- 3 Mr Ann Ah Thong
- 4 Ms Baey Barbara
- 5 Mr Baey Charles
- 6 Mrs Baey Daisy
- 7 Ms Baey Deborah
- 8 Mr Baey Henry
- 9 Mr Baey Lian Choo
- 10 Dr Baey Lian Peck, JP, BBM, BBM(L)
- 11 Dr Ban Kah Choon
- 12 Mr Belshah Aibil
- 13 Mr Chan John
- 14 Mr Chamanlal Chokai Chandrakant
- 15 Ms Choo Poh Hua, Josephine
- 16 Mr Clark N G R
- 17 Ms De Zilva Letitia
- 18 Mr Dunk Thomas
- 19 Mr Foo Kee Seng
- 20 Ms Hall Margie E
- 21 Mr Hamsa Bin Ramli
- 22 Mr Ho Cheow Kuang, John
- 23 Ms Ho Peng
- 24 Mr Ho Sun Cheong
- 25 Dr Ismail Muhamad Hanif
- 26 Mdm Kaur Sarjit
- 27 Mr Kee Kenneth
- 28 Mr Koh Kwee Chua
- 29 Mrs Koh-Tan Gillian
- 30 Mr Lai Eugene
- 31 Mr Lau Chay Tiong
- 32 Mrs Lau Chay Tiong
- 33 Dr Lee C M, Richard
- 34 Mr Lee Kim Hock
- 35 Ms Lee Li Choo
- 36 Mdm Leong Chor Fai
- 37 Mr Lian Kon Pin
- 38 Mr Lim Benny
- 39 Mr Lim Chong Boo
- 40 Mr Lim Ho Seng
- 41 Mr Lim K K, Victor
- 42 Ms Lim K L, Connie
- 43 Mr Lin Chung Ying
- 44 Dr Loo Choon Yong
- 45 Mr Low Hee Tang, Royston
- 46 Mr Lye Thiam Fatt, Joseph Victor
- 47 Dr Mah Guan Kong
- 48 Mr Manuel Linus Herbert
- 49 Mr Manickam A E
- 50 Mr Meyappan Govinda Raju
- 51 Mr Murugayan s/o Kalimuthu
- 52 Mr Nathan Gopakumar
- 53 Mr Ng Boon Leng
- 54 Mr Ng Handrick
- 55 Mr Ng Poh Ling
- 56 Mr Ng Tiat Khuan, Jonathan
- 57 Mr Ong Hie Koan, Jopie
- 58 Mr Ooi Douglas
- 59 Mr Oon Benny
- 60 Rev Pang Kin Stephen
- 61 Mr Poh Geok Ek
- 62 Mr R Chettiar Karuppan
- 63 Mr Raja Segaran Arumugam
- 64 Mr Reddy A J
- 65 Mr Shaik Aziz Shaik Mohideen
- 66 Mr Shepherdson Percival Joseph
- 67 Ven Shi Ming Yi @
Mr Goh Kah Meng
- 68 Mr Sim Poh Heng
- 69 Mr Singh Faujah
- 70 Mrs Sood Urvashi
- 71 Mr Tan Ching Khoon
- 72 Mr Tan Chye Heng, Bobby
- 73 Mr Tan How Choon
- 74 Ms Tan Poh Geok
- 75 Mr Tan Seck Kang
- 76 Mr Tan Seng Chuan, Ronnie
- 77 Mr Teo Cheng Tee
- 78 Mr Teo Ho Peng
- 79 Mr Teo Seng Hock
- 80 Rev Tjahjono Andreas Abdianto
- 81 Rev (Dr) Tow Siang Hwa
- 82 Ms Valberg Victoria Tatura, Vicky
- 83 Mr Veloo, K V
- 84 Ms Wang Su-Yin, Anna
- 85 Mr Wee Lin
- 86 Ms Wee Priscilla
- 87 Mr Wee Thiam Choo
- 88 Mr Wong Fun Hong, Victor
- 89 Mr Wong Loke Poh, Edward
- 90 Mr Wong Tui San
- 91 Ms Yap Chiew Guat, Sally
- 92 Dr Yap Eric
- 93 Dr Yeo Kah Loke, Brian
- 94 Mrs Yeow Magdalene
- 95 Mr You Yong Chan @
Robert C Yew
- 96 Mr Yow Song Yan
- 97 Mr Yuen Chuk Weng, Ryan
- 98 Mr Zulkifli Bin Mohammed

ORDINARY MEMBERS

- 1 Mr Adam Bin Ismail
- 2 Mr Ashari Hassan
- 3 Mr Chang Meng Haur
- 4 Mr Che Yahya Bin Mohd Bujang
- 5 Mr Chia King Chwee
- 6 Mr Feeroz Bin Nor
- 7 Mr Heng Chin Kok
- 8 Mr Iqbal Bin Mohamed
- 9 Mr Khong Chung Leong
- 10 Ms Khoo Feng Yen
- 11 Mr Koh Teck Hin, Harry
- 12 Mr Lau Keng Wah
- 13 Mr Lee Hon Cheng
- 14 Mr Lee Meng Fai
- 15 Mr Lee Mun Foong, Edwin
- 16 Mr Lim Thian Choon
- 17 Mr Lim Yew Heng
- 18 Ms Low Sai Choo, Elsie
- 19 Mr Mohd Jeffrey Bin Yahaya
- 20 Mr Mohd Rosli Bin Hj Aman
- 21 Mr Muhammad Faizal Bin Baharin
- 22 Mr Neo Han Siong
- 23 Mr Ng Beng Chin
- 24 Mr Ng Lye Kit, Francis
- 25 Mr Ong Keng Leng Harry
- 26 Mr Rosely Bin Sheron
- 27 Mr Sea Hoon Cheng
- 28 Mr Seah Chin Seng
- 29 Mr Shafiq Basheer
- 30 Mr Shamsuri B Mohamed
- 31 Mr Sohaimi Bin Masrawi
- 32 Mr Tan Chee Hwee
- 33 Mr Tan Chor Yeow, Jimmy
- 34 Mr Tan Hong Chew, Telly
- 35 Mr Tan Kok Tiong
- 36 Mr Tan Liang Heng, John
- 37 Mr Yeo Tong Sun, Michael
- 38 Mr Zulkifli Bin Abdul Rahim

DEPARTMENT & PROGR

ANTI-DRUG PROGRAMMES

PREVENTIVE DRUG EDUCATION (PDE)

- Aspire Camp
- Anti-Drug & Inhalant Abuse Badge Scheme
- SANA Helpline
- Drug Abuse Prevention Committees (DAPCs)
- PDE Outreach Events

AFTERCARE COUNSELLING

- Case Management Framework (CMF) Programme

POST-AFTERCARE REHABILITATION

- Family Enrichment Programme (FEP)
- Buddy Mentoring Programme (BMP)

CORPORATE

- Corporate Branding
- Fundraising (Events)
- Donations / Sponsorship
- Outreach
- Publications
- Media Relations

VOLUNTEER MANAGEMENT

- In-care Counselling
 - Christian & Hindu Religious Programme
 - Coping/Life Skills Programme
- Management of Volunteers, including RGVs (Buddhist, Christian, Hindu, Muslim, Catholic & Taoist)
- Volunteer Recruitment & Training
- Deployment / Retention
- SANA Recreation Club

STAFF



PHOTO: ROGER CHUA

AMME STRUCTURE

HUMAN RESOURCE / ADMIN / REGISTRY

- Recruitment
- Staff Welfare
- Registry & General Admin
- Inventory
- Maintenance

FINANCE

- Budget
- Revenue & Receipts

IT

- Information Management

SANA Staff (from left):

Ng Zhi Han, David Sim, Shimoaoki Miya, Jeanie Yee, Wendy Lim, Peter Tan, Ambiga Ks, Goh Wan Yi, Shakila Ramakresinin, Raden Chitra Liyana Bte Gatot, Evelyn Goh, Janet Jessany Wee, Veronica Quek, Stephen Lim, Fu Fang Ting, Peter Ng, Lim Poh Quee (Executive Director), Raybestor Loke, Rosalind Tan (Assistant Director), Alice S., Patricia Monkman, Clement Toh, Norhatijah Esa, Lilian Long, Daniel Lim, Jean Koh, Lim Khoon Min, John Leow, Bala Subramaniam, James Porter, Mohammad Fahmi, Steven Tham and Lina Ng

[Not in photo: S U Nathan, Robert Tham, Lin Qingfei]





Preventive Drug Education

Aspire Camp

Aspire Camp was launched by SANA in 2007 primarily to reach out to school students in primary 4, 5 and 6 classes. The programme focusses on activities that promote and boost teamwork and character-building in addition to a core anti-drug segment where the students are taught the dangers and consequences of drugs and inhalant abuse through interactive games and presentations. To date, 2680 students have attended Aspire Camp programme which is fully sponsored by Kwan Im Thong Hood Cho Temple.

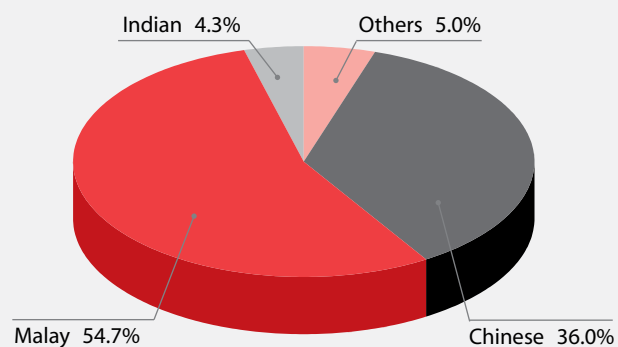
In 2012, we ran 17 camps attended by 453 students from 13 primary schools and the Ang Mo Kio FSC (Sengkang BASIC). We also held three training sessions in the year for volunteers who helped out as facilitators.

The following schools attended Aspire Camp in 2012:

1. Clementi Primary School
2. Corporation Primary School
3. Chongzheng Primary School
4. Fengshan Primary School
5. Jiemin Primary School
6. Macpherson Primary School
7. Opera Estate Primary School
8. Pei Tong Primary School
9. Qi Hua Primary School
10. Queenstown Primary School
11. Rosyth School
12. Xishan Primary School
13. Yio Chu Kang Primary School

STATISTICAL OUTCOME

Of the 453 students, only nine did not submit their evaluation forms. Using responses tabulated from 444 students, majority were Chinese and Malay, making up 90.7 per cent of the total number of students.



We are also highly encouraged by the positive responses from the students. Table 1 shows the learning objectives.

Table 1: Percentage of Students on the Learning Objectives of Aspire Camp

	Yes (%)	Not Sure (%)	No (%)
Teamwork	93.3	5.7	0.9
Decision-making	71.1	22.4	6.5
Belief in succeeding in what one does	87.3	11.1	1.6
Drug & inhalant abuse are bad for body	91.0	6.0	3.0
Drug & inhalant abuse can hurt loved ones	92.2	5.5	2.3
To lead a drug-free life	90.5	7.6	1.8

Note: statistics exclude missing values / missing answers

Based on our findings, the majority of students felt that the objectives of the camp were met. Almost 96 per cent found the programme enjoyable and 82.4 per cent said the anti-drug presentation was interesting. The photographs below capture Yio Chu Kang Primary School pupils at the end of their Aspire Camp activities at SANA.

With a part of the programme content dedicated to team-building activities, the majority – 93.3 per cent – understood, after undergoing the programme, that being a good team-player involves communication and co-operation. It is also encouraging to note that more than 90 per cent agreed that drugs and inhalants are bad for the body and can hurt their loved ones; most also indicated they wanted to lead drug-free lives. In the area of decision making, 71.1 per cent agreed that careful thought was required in order to make good decisions; 22.4 per cent were unsure.

Twenty-seven students from Opera Estate Primary School participated in the follow-up session; all passed the quiz with a score of five and above. The highest score attainable is 10 marks.

KWAN IM THONG HOOD CHO TEMPLE – SANA STUDY AWARD

The Study Award is open to all Aspire Camp participants. The Award aims to further motivate the students who had shown improvement in their studies and conduct. Five students received this Award and each of them was given a Certificate of Achievement and a S\$200 cheque. The students came from the following schools:

1. Corporation Primary School
2. Jiemin Primary School
3. Opera Estate Primary School
4. Rosyth School
5. Xishan Primary School

Follow up on Award Recipients

Since 2009, a total of 28 students have received the Kwan Im Thong Hood Cho Temple – SANA Study Award. In 2009, there were five recipients of which four are now in upper secondary school levels; one could not be contacted.

Three recipients from last year's cohort, who were identified as academically weak in specific subjects, underwent tuition (supported with financial assistance from SANA) and improved steadily in their school work. Families of students were offered financial assistance by SANA or directed to agencies for further supports according to their needs.

PARTNERSHIP WITH SINGAPORE SLINGERS

For the second consecutive year the Singapore Slingers, a professional basketball group, has partnered SANA to provide positive role models for our Aspire Camp participants. The players shared personal stories of success in the face of adversity and weakness and offered tips on healthy living, encouraging students to strive to achieve their dreams. Singapore Slingers will continue to work with SANA in 2013.



Anti-Drug & Inhalant Abuse Badge Scheme

The Anti-Drug & Inhalant Abuse Badge Scheme is a one-day workshop targeted at secondary school students from the uniformed groups. Students create their own anti-drug skits and conduct role-playing. There is a follow-up online written test they must pass in order to receive the much coveted SANA Badge. They also learn to be Transfer Agents to spread the anti-drug message to their schoolmates, peers and family members. Each year, around 7000 students attend the Badge Scheme.

In 2012, SANA conducted 42 courses under this Scheme. Total Attendance for the year 2012 was 6938 with the total number of participating schools at 164.

The breakdown is as follows:

May - June 2012 Badge Scheme Attendance (28 May - 22 June 2012 / 20 courses)

Boys' Brigade (BB)	281
Girls' Brigade (GB)	212
National Cadet Corps (NCC)	679
National Police Cadet Corps (NPCC)	1594
National Civil Defence Cadet Corps (NCDCC)	236
Red Cross (RC)	8
SCOUT	140
St John Ambulance Brigade (SJAB)	226
Total	3376

March 2012 Badge Scheme Attendance (12 - 16 March 2012 / 5 courses)

Boys' Brigade (BB)	94
Girls' Brigade (GB)	40
National Cadet Corps (NCC)	192
National Police Cadet Corps (NPCC)	181
SCOUT	53
St John Ambulance Brigade (SJAB)	256
Singapore Youth Flying Club (SYFC)	69
Total	885

September 2012 Badge Scheme Attendance (3 - 6 September 2012 / 4 courses)

Boys' Brigade (BB)	171
Girls' Brigade (GB)	146
National Cadet Corps (NCC)	36
National Police Cadet Corps (NPCC)	111
Red Cross (RC)	136
SCOUT	129
St John Ambulance Brigade (SJAB)	215
Total	944



The Badge Scheme team comprising volunteer instructors and facilitators and SANA staff.

**October – November 2012 Badge Scheme Attendance
(22 Oct - 9 Nov 2012 / 13 courses)**

Boys' Brigade (BB)	105
Girl Guides (GG)	109
National Cadet Corps (NCC)	342
National Civil Defence Cadet Corps (NCDCC)	198
National Police Cadet Corps (NPCC)	773
Red Cross (RC)	92
SCOUT	25
St John Ambulance Brigade (SJAB)	89
Total	1733

OUTCOME AND RESULTS

Year	No of Students Attended	No of Students Awarded the Badge
2011	7549	6084 (80.6%)
2012	6938	5306 (76.4%)

Each participant is required to transfer the anti-drug message to five other persons who had not attended the Badge Scheme course. Therefore the anti-drug messages were transferred to 26,530 persons (5306 X 5) during the year 2012.

Note: The Singapore Youth Flying Club (SYFC), after attending the March 2012 course, decided to withdraw from future courses as they wanted their students to concentrate on their flying activities.

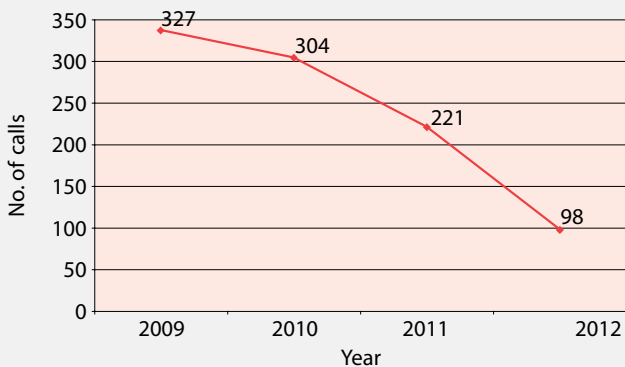
SANA Helpline

The SANA Helpline operates from Monday to Friday, 8:30am to 6:00pm. The voice recording system operates after office hours as well as on weekends and public holidays. Staff will return the call should the caller leave a voice message and contact details.

HELPLINE CALL STATISTICS

The total number of calls received by SANA Helpline for 2012 was 98. Graph 1 below reflects the total number of calls each year over a period of four years.

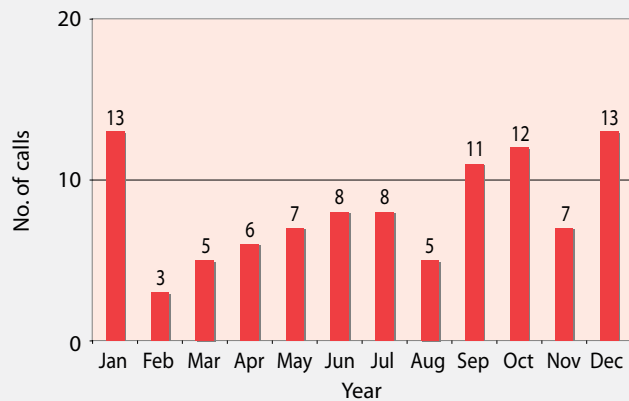
Graph 1: Number of Calls from 2009 to 2012



As reflected in the graph above, the number of calls received has been on the decline. A possible reason for the drop in the number of calls for the third consecutive

year could be due to the increased availability of other sources of help such as the National Addictions Management Service (NAMS).

Graph 2: Number of Calls per month

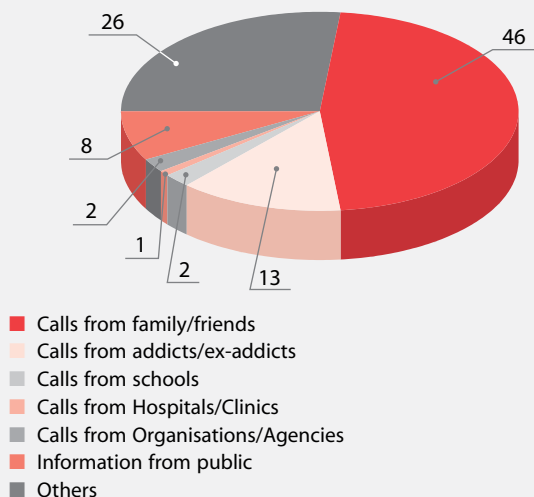


In 2011, the average number of calls received per month was 18.4. In 2012, the average number of calls per month was 8.1, a decrease of approximately 10 calls per month.

A significant number of calls came from concerned family members or friends, asking for advice and information. The SANA Helpline provides assistance to these callers with information on drug-related issues and explores the various options available for them. However, in comparison to the 136 calls received from this group in 2011, it has registered a drop of 66.2 per cent in 2012.



**Chart 1: Number of Calls received
– Based on call types**



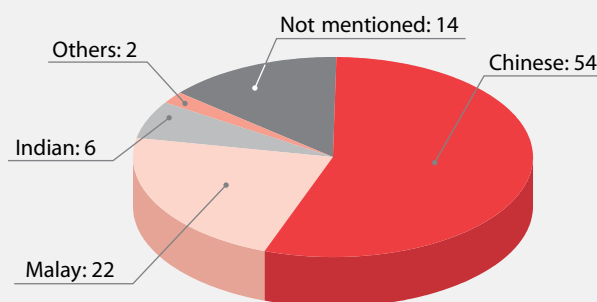
Some callers requested for face-to-face sessions with our counsellors to work out some of their issues. Others visited SANA office, with no prior appointment made, to seek help and advice from our counsellors. In 2012, we dealt with six such cases.

Of the total 98 calls that came through the Helpline in 2012, 53 were drug-related; 13 came from either drug addicts or ex-addicts. We also received calls from schools, health institutions and other agencies / organisations

asking for information on our services. In addition, we received nine email enquiries on drug-related matters.

While a large majority of the callers did not disclose the type of drugs (addiction) that they were seeking help / information for, 6 of the 53 substance-related calls were made with regards to Methamphetamine (ICE). Inhalant-abuse cases came a close second with 4 cases.

**Chart 2: Number of Calls received
– Based on Ethnic Group**



As shown in the chart above, Chinese made up slightly more than half of the total number of callers (54 calls), 22 calls were from Malays, and six from Indians. This is not unexpected given that Chinese form the majority of Singaporeans. Despite the different races calling the Helpline, the common language used to communicate was English.

SANA – DAPC Outreach Events

The Drug Abuse Prevention Committee (DAPC) is a strong body of grassroots volunteers helping SANA in raising awareness on drug-abuse within their constituencies through exhibitions, talks and road-shows. DAPCs also collaborate with schools, agencies and community

organisations to help spread the anti-drug message. Currently there are 19 DAPCs island-wide.

The following highlights the activities carried out by DAPCs in 2012.

Bishan East Drug Abuse Prevention Committee

▪ Bishan East Emergency Preparedness Day

When & Where: 16 June 2012,
Bishan East CC

Anti-Drug Exhibition in conjunction with Bishan East EP Day that reached out to approximately 800 residents in the constituency.

Marine Parade Drug Abuse Prevention Committee

▪ Marine Parade New Residents Get-together

When & Where: 22 April 2012,
Marine Parade CC
Guest of Honour: ESM Goh Chok Tong

Anti-Drug Abuse Exhibition that reached out to 300 new residents in Marine Parade constituency.



■ **Marine Parade GRC Drug Awareness Talk**

When & Where: 25 August 2012,
Marine Parade CC

Guest of Honour: Lim Biow Chuan,
MP for Mountbatten

Marine Parade DAPC and SANA jointly launched a new outreach programme "The Inside Story: Drugs & You" to spread awareness on the dangers of drug addiction among youths and residents. The aim was also to share with the public the different types of drugs available, their effects and consequences, the tell-tale signs of drug-abusers and the penalties of drug-abuse and possession.

The programme comprised an exhibition, talks and a Q & A session. Speakers from Central Narcotics Bureau (CNB), National Addiction Management Service (NAMS), and the Singapore Taoist Federation participated and shared their stories. The event reached out to more than 500 residents and attracted much media attention.

■ **Toa Payoh Central Drug Abuse Prevention Committee**

■ **Toa Payoh Central Emergency Preparedness Day**

When & Where: 20 May 2012,
Block 86 Lorong 2
Toa Payoh

Anti-Drug Exhibition in conjunction with Toa Payoh Central EP Day that reached out to more than 300 residents in the constituency.

■ **Jurong Spring Drug Abuse Prevention Committee**

■ **Jurong Spring Open House**

When & Where: 10 June 2012,
Jurong Spring CC

Anti-Drug Exhibition in conjunction with Jurong Spring Open House that reached out to more than 800 residents in the constituency.



Guest of Honour Mdm Halimah Jacob checks out the SANA booth at the Bukit Batok East Dumpling Festival.

Bukit Batok East Drug Abuse Prevention Committee

▪ **Bukit Batok East Dumpling Festival**

When & Where: 17 June 2012,
Block 273 & 279
Bukit Batok East Ave 4

Guest of Honour: Mdm Halimah Jacob
(Grassroots Advisor to
Jurong GRC)

Public Pledging to be Drug Free in conjunction with Bukit Batok East Dumpling Festival that reached out to 500 residents.

▪ **Bukit Batok East Mass Brisk Walk**

When & Where: 26 August 2012,
Bukit Batok East CC

Public Pledging to be Drug Free in conjunction with Bukit Batok East Mass Brisk Walk reaching out to over 1000 residents.

▪ **Bukit Batok East Emergency Preparedness Day**

When & Where: 21 October 2012,
Open court beside
Block 282
Toh Guan Road

Anti-Drug Exhibition in conjunction with Bukit Batok East Emergency Preparedness Day that reached out to approximately 500 residents.

Braddell Heights Drug Abuse Prevention Committee

▪ **Braddell Heights Town Nite**

When & Where: 21 July 2012,
Serangoon Central

Anti-Drug Exhibition in conjunction with Braddell Heights Town Nite that reached out to approximately 1000 residents.

▪ **Braddell Heights Emergency Preparedness Day**

When and Where: 17 November 2012,
Block 263
Serangoon Central

Anti-Drug Exhibition in conjunction with Braddell Heights Emergency Preparedness Day that reached out to approximately 500 residents.

Tampines GRC Drug Abuse Prevention Committee

▪ **Tampines West Mid-Autumn Festival**

When & Where: 22 September 2012,
WHERE

Guest of Honour: Masagos Zulkifli,
Senior Minister of State
(Home Affairs & Foreign Affairs)

Anti-Drug Exhibition in conjunction with Tampines West Mid-Autumn Festival that reached out to more than 500 residents.

▪ **Polyview RC Block Party (Tampines West)**

When & Where: 28 October 2012,
Block 814 Tampines Ave 4

Public Pledging to be Drug-Free in conjunction with Polyview RC Block Party that reached out to 200 residents.

▪ **Tampines Changkat Zone 2 RC Block Party**

When & Where: 3 November 2012,
Block 315, Tampines Street 32

Public Pledging to be Drug-Free in conjunction with Tampines Changkat Zone 2 RC Block Party that reached out to 200 residents.

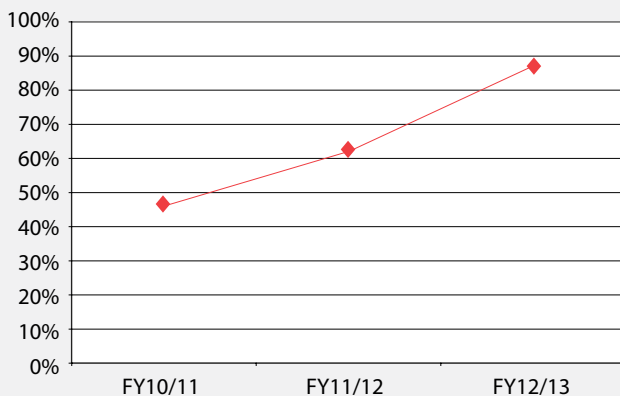


Aftercare Counselling

Case Management Framework

In the previous year's annual report, we had shared that SANA's Aftercare Case Managers (ACMs) had adopted a more holistic approach in helping our clients in their rehabilitation programme. We are pleased to report that since the implementation of this more holistic rehab programme which includes addressing the family's needs, we have achieved better results. Our completion rates saw a rise from 46 per cent in past years to an achievement of above 80 per cent in 2012 (see graph 1).

Graph 1 – Completion Rate



In June 2012, the National Council of Social Service (NCSS) conducted an Onsite Assurance for Case Management Programmes and the results of the audits were fed back to Singapore Prison Service. The Onsite Assurance is a platform for Aftercare agency to share its processes and practices in administering the process items for the aftercare case management programme. SANA achieved all the requirements and also fulfilled the new initiatives for rehabilitation programme in Aftercare.

Towards the end of 2012, NCSS initiated an internship project with SANA, where two NCSS staff members did a 2-week internship at SANA. One executive from Service Development Division and another from Service Management Division gained first-hand experience of the work undertaken by our ACMs. The experience gave them a better understanding of the services SANA provides.

The NCSS staff attended Incare and Aftercare sessions with our ACMs and also joined them in sending food rations to our needy clients. At the end of their internship, they reported that they had benefitted from, and immensely enjoyed their stint with SANA and that their objectives for the project had gone beyond their expectations.



Post-Aftercare

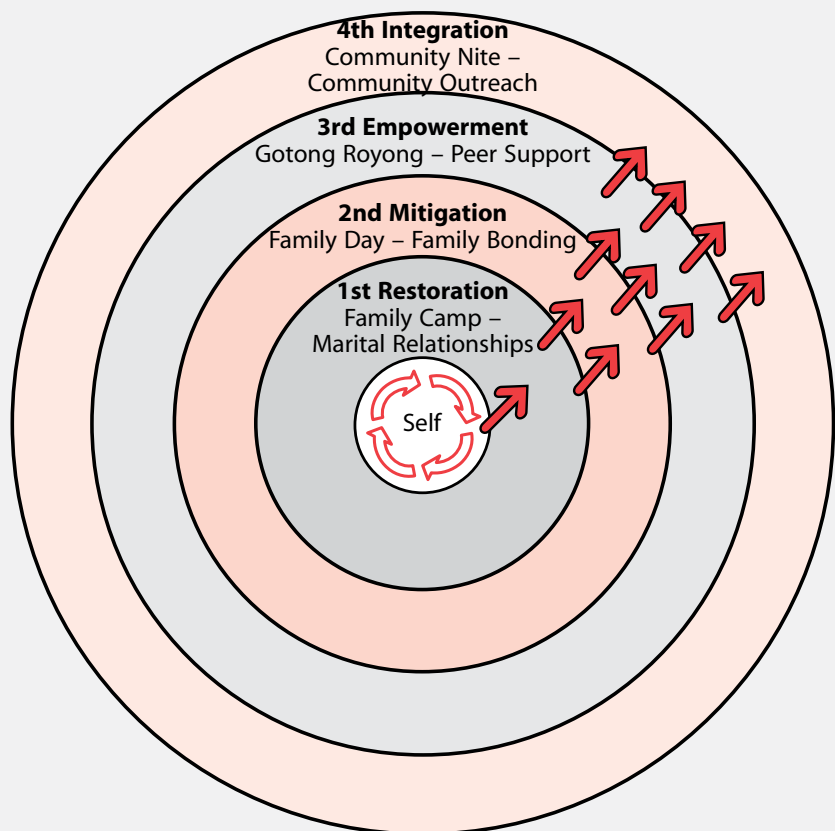
Family Enrichment Programme

Post Aftercare provides continued support to ex-drug offenders through the Family Enrichment Programme (FEP). FEP's key objective is to sustain their recovery process through the prevention of reoffending and inter-generational offending within families.

The Four Concentric Circles' approach (diagram at right) in the FEP provides a more sustainable, structured and robust post aftercare support in addressing the clients' psychological, emotional and socio-economic needs and which revolves around the well-tested Risk-Need-Responsivity model.

The circles, each focusing on a specific area of rehabilitative activities, may overlap. The first circle is restorative – rebuilding and strengthening marital relationships. The second circle is to mitigate multi-stress relationship and cultivate family bonding. The third circle is the 'Gotong Royong' programme which adopts a community strength-based approach to sustain and enhance client's recovery. Lastly, the fourth concentric circle, interactive in nature, provides a community integration setting for the ex-drug offenders to further develop their confidence and self-esteem in the company of their family members, peers and friends through social and recreational activities.

Family Enrichment Programme: The Four Concentric Circles Approach



Over the years, FEP has provided experiential learning for ex-drug offenders and their families in building confidence, social skills, problem-solving skills and encouraging willingness to attempt new challenges together as a family.



Participation in Family Engagement Programmes 2012

S/N	DATE	NAME OF EVENT	Total Pax	Client	Family member
1	13 March	Family Day 1 @ Science Centre	60	12	48
2	24-25 March	Buddy Mentoring Project (BMP) Bonding 1	3	1	2
3	13-15 April	Family Camp 1	8	3	5
4	2-3 June	Gotong Royong 1	22	9	13
5	10 June	Community Nite 1	40	9	31
Mid-year Sub-Total			133	34	99
6	25-26 June	BMP Bonding 2	7	2	5
7	2 September	Family Day 2 – Farm Tour	47	9	38
8	5-7 October	Family Camp 2	8	2	6
9	17-18 November	Gotong Royong 2	29	8	21
10	2 December	Community Nite 2	100	21	79
11	23 December	Family Day – Year-end Gathering	193	40	153
Year-end Sub-Total			384	82	302
Grand Total			517	116	401

"I believe that Gotong Royong 'kampong spirit' has grown to a certain level of maturity. The platform created to foster integration of family, build on-going relationships, learn life-transforming skills and share experiences has been effective. This traditional approach has offered an opportunity for families to experience a new and special recovery process in their relationships.

"The bonding and the openness among family members is amazing. More are willing to share their pain and their personal challenges at the closing sharing session. Over the two years, Gotong Royong has created the space and activities to ensure lasting change and staying clean. And we are seeing sparks of what we sowed... I also recognize the recovery is stronger and more effective because there is so much love, care and concern from SANA staff and buddy mentors who make time for face-to-face sessions with the clients."

Reflections of BMP Volunteer, Ms Viji Torai

YEAR-END GATHERING AT THE ZOO

More than 190 clients and their families, joined by volunteers and staff, were treated to a visit to the Singapore Zoo on 23 December.

This was the first time that so many had turned up for the event that included clients from both the Aftercare (Counselling) and Post-Aftercare

(Rehabilitation) departments and so provided an opportunity for new personal networks to be formed and a platform to learn from one another through common and shared experiences. And true to the purpose of FEP events, the afternoon at the Zoo offered the environment and atmosphere conducive for family togetherness and social interaction.



Community Reintegration Programme

Community Reintegration Programme (CRP - Coping Skills) aims to equip inmates with knowledge and skills that help them to reintegrate, ease their transition into the society and reduce the rate of recidivism. This secular based programme is targeted at areas deemed as obstacles to our clients' reintegration efforts.

The CRP is delivered to our trained volunteers through the following modules:

- Making Effective Choices
- Reintegration with Family
- Reintegration with Community
- Employment

In 2012 our CRP volunteers reached out to an estimated

191 pre-release inmates at these prison institutions.

1. Tanah Merah Prison
2. Cluster A4 (Reformative Training Centre)

A total of 181 manpower hours were committed to the programme.

Centre	No. of Inmates	No. of Volunteers	Manpower Hours
1 Tanah Merah Prison	118	11	84
2 Cluster A4 HU3 (RTC)	73	7	97
Total	191	18	181

Incare Religious Counselling Programme

BACKGROUND

In 1977, in response to the government's call to fight against the spread of drug abuse in Singapore, volunteers from different religious groups joined SANA to carry out anti-drug related activities including in-care religious counselling. They organised themselves into separate Religious Affiliates (RAs), namely SANA Muslim Aftercare Counselling Service (SANA MCS), SANA Christian Aftercare Counselling Service (SANA CCS), SANA Sikh Aftercare Counselling Service (SANA SCS), SANA Hindu Aftercare Counselling Service (SANA HACCS) and SANA Catholic Aftercare Counselling Service (SANA CACS). The RAs were not registered entities but operated autonomously under the SANA umbrella.

SANA RELIGIOUS GROUP OF VOLUNTEERS

In late February 2012, the practice of referring to the various religious groups of volunteers as Religious Affiliates or RAs, and operating autonomously, was discontinued. In its place, the religious volunteers came

under the Religious Group of Volunteers (RGVs), one of the various groups of volunteers deployed to different programmes in SANA. This revamped set-up meets the requirements of the Charities Regulations 2007 (Institutions of Public Character), which explicitly states that an organisation may be approved as an Institution of a Public Character (IPC) if it satisfies the conditions that "its activities are exclusively beneficial to the community in Singapore as a whole and not confined to sectional interests or groups of persons based on race, belief or religion."

SANA would like to place on record our appreciation for the invaluable contributions and good work of all the volunteers from the former RAs who have opted to leave SANA. SANA looks forward to continue working and collaborating with them in the new organisation which they have chosen to join.

Table 1 shows a breakdown of the number of volunteers who served in the SANA Incare Religious Programme (April 2012 – December 2012) and the number of hours they had committed by group/session.

Table 1

Religious Counselling Services	No. of volunteers	No. of sessions	No. of hours based on 2 hours per sessions
SANA Christian Counselling Service	72	14	1094
SANA Hindu Aftercare Counselling Service	11	6	380



SANA Sikh RGV members during the Naam Ras Kirtan Darbar.

The SANA Sikh RGV participated in two major events in 2012. The first was the Bahadur Bachey Youth Camp held on 15 December targeting Sikh youths. The event, held at the Central Sikh Temple, attracted more than 50 people. Central Narcotics Bureau gave a talk and SANA set up an information booth. The Drug Prevention Awareness activity was a highlight of the Camp, for it was the first time such an activity was undertaken.

The other major event, Naam Ras Kirtan Darbar held at the Singapore Expo in late December 2012, attracted more than 1000 participants and visitors. This is a Sikh celebration held once every two years.

The SANA Hindu RGV capitalised on the annual Deepavali Bazaar 2012 to distribute anti-drug brochures and collaterals from SANA and the Central Narcotics Bureau. Volunteers manned the booth located at Hastings Road in Little India during the period October to November.

The SANA Catholic RGV organised an Anti-Drug Road



SANA Hindu RGV members at the Deepavali Bazaar in Little India.

Show and Exhibition in July 2012 at the St Ignatius Church to spread the awareness on dangers of drug abuse. This was followed by a lunch session and mass with His Grace Archbishop Nicholas Chia.



Members of SANA Christian RGV behind the Christmas Love Gift project.

The Christmas Love Gift Project, now managed by the SANA Christian Religious Group of Volunteers (RGV), raised \$8000 to buy gifts – Christmas hampers – for the needy families of inmates at Prison Cluster B. Between 2009 and 2012, a total of 400 hampers were delivered to these families.

The project was led by Pastor Ngan Hock Cheng and Pastor Martin Chia from the New Redeemer Fellowship Society. In 2012 the group had targeted 100 families for the gifts, but it increased to 150 families.

Table 2: Activities by Religious Group of Volunteers in 2012

S/N	SANA AFFILIATES	PROGRAMME	DATE
1	SANA Christian Counselling Service	Incare Religious Counselling Programme at B3, B5 and CWP: <ul style="list-style-type: none"> • Chapel service / Bible Study / Christian counselling on Sundays • Social counselling and Bible Study for inmates with HIV on Tuesdays/Wednesdays/Sundays 	On-going weekly session
2	SANA Christian RGV	Easter Celebrations for inmates at Clusters B3 and B5	Sun, 8 Apr 2012
3	SANA Christian RGV	Christmas Celebration for inmates at Clusters B3 and B5	Sun, 16 Dec 2012
4	SANA Christian RGV	'Christmas Love Gift' project	1 Sept - 16 Dec 2012
5	SANA Catholic RGV	Anti-drug Roadshow at Catholic Church St Ignatius; to propagate anti-drug messages to young church-goers and their parents and to recruit new members to join the crusade against drug abuse.	7 Jul 2012
6	SANA Hindu RGV	Incare Religious Counselling Programme at Clusters A1, A1 SHU, B1 and B5: <ul style="list-style-type: none"> • Hindu teaching and counselling 	On-going weekly session
7	SANA Hindu RGV	Tamil New Year Celebration held at Clusters A1, B1, B5HU2 and B5 HU3	21 Apr 2012
8	SANA Hindu RGV	Deepavali Celebration for Hindu inmates at Clusters A1, B1, B5 HU2 and HU3	17 - 24 Nov 2012
9	SANA Sikh RGV	Bahadur Bachey Youth Camp at Central Sikh Temple.	15 Dec 2012
10	SANA Sikh RGV	Naam Ras Kirtan Darbar, a religious Sikh celebration held once every two years. The SANA Sikh RGV organised the information/outreach booth on preventive drug education	27 - 30 Dec 2012
11	All RGVs	Community Reintegration Programme at Clusters A4 RTC and KBC / TMP <ul style="list-style-type: none"> • 4 modules of 8 units spread over 8 sessions: Prepare pre-releasees on reintegration skills (Making Effective Choices, Family Reintegration, Community Reintegration, Employment) 	On-going programme
12	All RGVs	SANA Donation Draw	29 Sept 2012



Volunteer Management

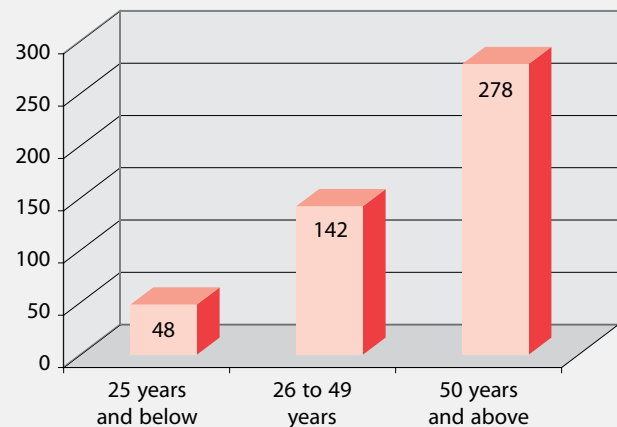
Overview

In 2012, the Volunteer Management (VM) department received 206 applications from potential volunteers to join SANA. Following the screening and interview processes, 196 were successful and were placed in various programmes, among them the Aspire Camp and the Anti-Drug & Inhalant Abuse Badge Scheme. The new volunteers were also deployed to assist the Corporate Department in administration work, outreach and photography.

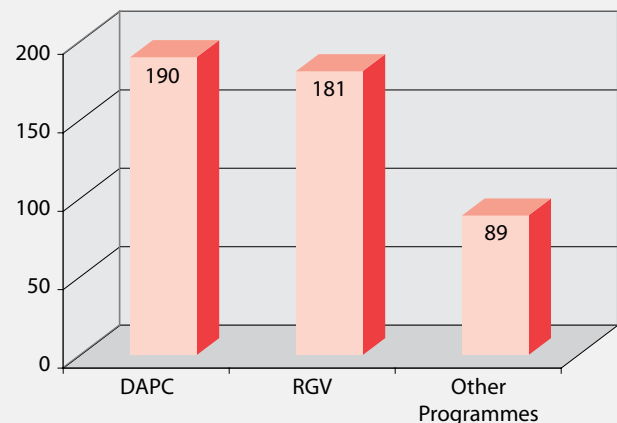
One of the biggest challenges VM faces is getting volunteers for the Aspire Camp as the one-day character-building programme covers the entire day and is held on weekdays only. The camps, held at SANA, are aimed at upper primary school children. Each session involves approximately 40 students.

Below is a breakdown of SANA's volunteers showing numbers and deployment by programme, age and racial group for the year 2012.

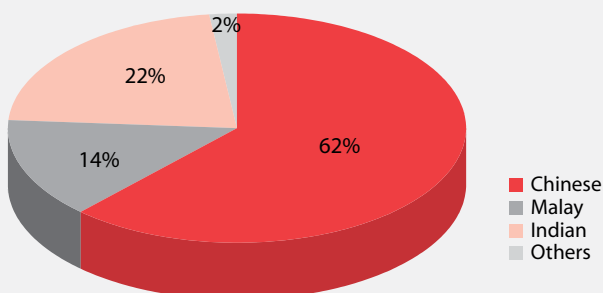
Volunteers by Age Group



Volunteers by Programmes



Volunteers by Racial Group



Volunteer Activity

VOLUNTEER APPRECIATION

We celebrated SANA's 40th anniversary at the SANA Volunteer & Donor Appreciation Nite on 12 October 2012 with Guest of Honour President Tony Tan Keng Yam.

SANA Nite is a major highlight in our calendar. It is held annually to recognise the contribution of donors, volunteers and supporters, for it is through their active participation, their time and resources over the years that SANA has been able to continue and expand our work and reach.

Approximately 420 volunteers and guests attended the event held at the Amara Hotel, among them SANA's Religious Group of Volunteers, Drug Abuse Prevention Committee members and volunteers from

our various anti-drug programmes; guests included our generous Donors and Supporters and representatives from our working partners - government agencies, schools, community groups and voluntary welfare organisations.

Appreciation Plaques were presented to our donors and partners for their financial contributions and support; long-serving volunteers and outstanding committees were awarded Medals of Honour (Gold, Silver and Bronze) and Certificates of Honour for their years of service and dedication. The SANA Study Awards were handed out to primary school children (who had participated in SANA's Aspire Camp) for showing promise and improvement. Musicians, clients and a celebrity radio presenter volunteered their time and talent, adding an extra warm glow to the evening.



SANA Nite 2012 (clockwise from top left): President Tony Tan receives cheques from SANA's top donors, Mr Tan Wee Han representing Mr Peter Lim and Dr Tan Choon Kim representing Kwan Im Thong Hood Cho Temple; SANA's client Mustakeem delivers a 'Tribute to Volunteers' and SANA volunteers pause for a pose.

SANA Recreation Club

The SANA Recreation Club (SRC) plans and organises events that bring together volunteers from our various programmes, promote interaction among the members and keep them informed of SANA's new programmes. The events are recreational, cultural and informative.

The SRC Volunteer Gathering was held in May 2012 at the SANA Recreation Lounge. It was a perfect setting for networking and catching up for the 20 who turned up. The programme included the screening of a short video (produced pro-bono by advertising company Lowe Singapore) on the tragic consequences of heroin abuse and a talk on Office Safety, Evacuation and Fire Safety by Mr Daniel Lim from Crisis Control Centre.

In August, we invited lawyer Mr Pratap Kishan to give a talk on confidentiality and liability issues encountered by SANA staff and volunteers. It was Mr Kishan's first pro-bono session with SANA.

The ubiquitous Year End Party in December drew more



A well-spent evening at the SRC Volunteer Gathering.

than 70 SANA volunteers and their families, across all ages, races and from our various programmes.

Looking ahead, VM will provide more opportunities for volunteers to get together to share volunteering experiences, to provide feedback and to be kept informed of SANA's new programmes and developments.



Volunteers from our various programmes get together at the Year-end Party at SANA.



Corporate Outreach

Engaging the Community

SANA has had a busy year in 2012; we participated in numerous events around the island, promoting awareness, volunteer opportunities and marketing SANA's anti-drug programmes.

In addition, these events offered the opportunity for SANA to continue nurturing community goodwill and fulfill our organisation mission.

YOUTH Got Heart 2012

'It Begins With You'

An interactive road-show that showcased the work of several Voluntary Welfare Organisations (VWOs) and encouraged interested youths to sign up for the volunteer-ing programmes. The highlights included speeches by special guests and performances by student groups and VWOs.

The objective was to expose youths to the wide range of community service opportunities available and to provide a platform for the development of sustained partnerships between VWOs and interested youths.

SANA brought along publicity materials like posters, pamphlets and PowerPoint slides to inform visitors on the dangers of drug abuse. We also signed up volunteers for SANA's programmes and activities.



The event, organised by Raffles Institution Interact Club, was held at NLB@The Plaza, on 10 March 2012.

INTERNATIONAL VOLUNTEER DAY 2012

'It Begins With You'

International Volunteer Day (IVD) 2012, held at the SMU Campus Green on 24 November 2012, celebrated the contributions of volunteers and their importance in their communities. The theme was 'Family of volunteers' and the atmosphere was carnival-like, with a concert and game booths and food-stalls run by social enterprises.

SANA's booth, manned by staff and volunteers,

showcased our work in the rehabilitation of ex-drug addicts, public education and outreach and the Aspire Camp and Badge Scheme programmes.

The event was supported by the Ministry of Community Development, Youth and Sports (MCYS), National Museum of Singapore and the Singapore Arts Museum. Volunteers enjoyed free entry to both museums during the day.

REPUBLIC POLYTECHNIC'S WELLNESS MONTH CAMPAIGN

"Connecting YOU to Wellness"

The Office of Student & Graduate Affairs, Republic Polytechnic organised the Wellness Month campaign at its premises from 9 – 13 July 2012. The aim was to reach out to their 1,000 staff and 14,000 students.

SANA's objectives were to reach out to the Polytechnic's student body to raise their awareness on the dangers of drug abuse; to assess the response and conduct of SANA's volunteers, and those recruited through alternative channels (Community Service Marathon portal), on their degree of participation at such events; and lastly to sell our Donation Draw tickets.



HEALTHY & QUALITY LIFESTYLE



SANA and Arulmigu Velmurugan Gnanamuneeswarar Temple organised Healthy & Quality lifestyle at the Chong Hua Thong Tou Teck Hwee Temple on 15 September 2012, with Deputy Prime Minister Mr Teo Chee Hean as our Special Guest.

Residents turned up in the morning for the free health screening as well as to hear the speakers from National Addictions Management Service, Central Narcotics Bureau, Health Promotion Board and Mediacorp. One of the speakers, ex-gang member Aaron, captured the attention of the secondary schools students by sharing his turbulent past and drove the message home on the dangers of bad company and drug-abuse.

SANA CAMPAIGN ADS WIN GLOBAL RECOGNITION

Two-time Award Winner!

A drug awareness campaign – created pro-bono by Lowe Singapore in collaboration with SANA – has won two international awards.

One is the National Diploma at the Cannes Lions International Festival of Creativity in 2012 in Cannes, France for the digital version of the heroin video; the other is the Silver award for Design Typography at the Adobo Design Awards, 2013 in the Philippines.

The Festival is the world's biggest celebration of creativity in communications. The Adobo Design Awards champion the best in design and celebrates the talents behind the work.

The recognition is an indication from the international community that they see the work as cut through among the clutter of other drug rehab messages.

The campaign – in video and print series – conveys the honest and brutal reality of the consequences of heroin abuse and the debilitating effects of drugs on pre-natal development. It is Lowe Singapore's public message initiative in helping SANA communicate more effectively our cause and role to the public.



Sharing Experiences



From left: Executive Director Mr Lim Poh Quee and Mr Dan Lombardo; Assistant Director Ms Rosalind Tan receives a memento from Mr Muhammad Chin of Brunei's Narcotics Control Bureau.

SANA regularly receives numerous requests from agencies, both local and international, to visit us and learn more about our anti-drug programmes in prevention, counselling and post-aftercare. SANA tries to accommodate as much as we can, given our limited staff and manpower. In 2012, we hosted several groups from countries such as Middle East, China and Brunei, representing departments such as justice, law, education, crime prevention and rehabilitation.

OUR VISITORS

1. National Addictions Management Service (NAMS) Singapore (10 January 2012): The exchange provided both the opportunity to learn more about each other's programmes and services, share ideas and tap into the other's resource and build up our respective competencies.
2. University of Hull, Hong Kong (29 February 2012): The delegates were university undergrads in criminology and security studies.
3. Mr Daniel Lombardo (17 April 2012): Mr Lombardo, the President / CEO of American Delaware Valley, Inc. visited several Halfway Houses during his visit here. SANA facilitated the consultation session between Mr Lombardo and the CARE Network Partners. The scope of the consultation was 'Substance Abuse Treatment in the Community', looking at approaches, treatment models and reducing the rate of recidivism.
4. Narcotics Control Bureau, Brunei (23 April 2012): A team of six officers from their Aftercare and PDE Departments, led by Mr Muhammad Mu'inuddin Chin, Assistant Director of Supervision Division, NCB had a fruitful session with SANA team.
5. Public Security Department of Ji Lin Province, China (26 July 2012): Twenty delegates representing political and security departments were given a detailed presentation of SANA's work and programmes.
6. Chong Qing Municipal City, Politics & Law, China (4 September 2012): Twenty-three participants from the Politics and Law Committee were given a detailed presentation of SANA's work and programmes. The presentation was done in Mandarin.
7. Prince Naif University of Security Studies, Saudi Arabia (2 October 2012): Twenty-one participants selected from the University on an International Course on Crime, Narcotics and Terrorism, organised by S Rajaratnam School of International Studies. The aim was to foster an understanding on how SANA assists in the rehabilitation of drug addicts and provide assistance and support to them.
8. Agency of Correction, Ministry of Justice, Republic of China (Taiwan) (7 November 2012): The delegation of eight, gained an insight into SANA's various rehabilitation and aftercare programmes and how we achieve the vision of a drug-free Singapore, with our partners.

Fundraising

We are very grateful that Mr Peter Lim, Kwan Im Thong Hood Cho Temple and PCS Security Pte Ltd confirmed to be our major donors for 2012.

SANA's main fund-raising events are the SANA Charity Golf and the All-Cash Donation Draw, both held annually to raise money to support our anti-drug programmes and to expand our outreach to the public. We also appeal to Foundations, Corporations, private businesses and philanthropists for financial contributions, and receive donations through the SG Gives portal.

CHARITY GOLF 2012

We raised almost \$153,000 at the SANA Charity Golf 2012. The 18-hole tournament was held on 28 August 2012 at Tanah Merah Country Club for the second consecutive year. Guest of Honour was Mr S Iswaran, Minister in Prime Minister's Office and Second Minister for Home Affairs & Trade and Industry.

ALL-CASH DONATION DRAW 2012

With the help of schools, government agencies, corporations and SANA volunteers, we managed to raise \$89,796.00 through the sale of our Donation Draw tickets. The Donation Draw was held on 29 September at SANA. The total value of prizes was \$40,000 with a top cash prize of \$18,000.



Publications

We produce the SANA News, the SANA Annual Report, commemorative magazines for the SANA Charity Golf and SANA Volunteer & Donor Appreciation Nite and the SANA Information Leaflets.

The SANA News is our regular newsletter and aside from information on our programmes and events, we interview our clients and feature their success stories. The newsletter is sent to all SANA members, volunteers, government agencies, education institutions, donors and supporters.



Media Engagement

TELLING OUR STORIES

In 2012, the media told our stories, once again – on television and radio, online and in newspapers. They were the stories of the horrors of drug addiction; of the struggle to find normalcy and love; of courage and will-power; of help, support and new-found strength. They were the voices of our recovering addicts and their families and SANA's counsellors, volunteers and supporters.

They were hard truths. Like the young drug-abuser who turned to drugs at 13 in order to erase the pain her step-father was inflicting on her; the statistics showing the arrest of young abusers in 2012 was the highest since 2000.

In contrast, there were the inspiring achievements, such as recovering drug addicts in our Post Aftercare

rehabilitation programme having been successfully groomed into peer leaders to act as mentors to other recovering addicts. Our successes too were celebrated, such as Singapore's President Dr Tony Tan, who received two cheques totalling \$330,000, from our generous donors Mr Peter Lim and Kwan Im Thong Hood Cho Temple, on behalf of SANA at our 40th anniversary celebrations.

SANA also participated in an episode of Channel 5's 'On the Edge', an investigative TV docu-drama consisting a re-enactment of the crime, followed by a panel discussion to provide a better understanding of the obstacles and challenges of rehabilitating and instilling positive change in problem youths. The episode on SANA looked at the drug offenses committed by our clients, followed by a panel discussion with SANA's counsellors, Ambiga, Liyana and John.



Creating awareness of SANA's work

Donors & Sponsors

INDIVIDUALS

- 1 Akbar Khan
- 2 Angelita Dela Cruz Agustin
- 3 Asikin Bte Sharipan
- 4 Caleb Tan Kay Lip
- 5 Chan Carol
- 6 Chee Wei Liang, Philip
- 7 Chong Toong Foong
- 8 Choo Poh Kim
- 9 David Kong
- 10 Dr Abraham Kochitty
- 11 Eugene P Lai
- 12 Fabian Sim
- 13 Gillian Koh Tan
- 14 Goh Mee Song
- 15 Goh Sing Hwei
- 16 Izyan Atiqah Ariffin
- 17 Jalaludin s/o Peer Mohamed
- 18 Kuah Boon Wee
- 19 Kwang Yee Ling
- 20 Lee Wee Gee
- 21 Leong Lai Fong
- 22 Lim Boh Chuan
- 23 Lim Chin Chuan
- 24 Lim Chong Boo
- 25 Lim Eng Hock Peter
- 26 Lim Gee Heng
- 27 Lim Kai Yang
- 28 Lim Poh Quee
- 29 Loo Hi Cheng
- 30 Loo Kuen Feng
- 31 Mak Chee Nam Anthony
- 32 Mohamed Ansar
- 33 Ng Bee Goh
- 34 Ng Soo Chee
- 35 Ng Woan Chyi
- 36 Ng Yong Kwang

- 37 Ngiam Wee Chin
- 38 Philip Kenchington
- 39 Quak Lee Eng
- 40 Rasidah Bte Hassan
- 41 Soon Boon Chew
- 42 Swen Kum Wah
- 43 Tan Phuay Miang
- 44 Teo Pok Zin
- 45 Wong Huann Yun
- 46 Wong Ong Eu Derrick

ORGANISATIONS

- 1 Aetos Security Management Pte Ltd
- 2 AsiaBuild Enterprises Pte Ltd
- 3 Bureauserve Pte Ltd
- 4 Certis CISCO Security Pte Ltd
- 5 Hindu Endowments Board
- 6 HL Suntek Insurance Brokers PL
- 7 Home United Football Club
- 8 Home United Sports & Recreation Assn
- 9 Hong Leong Holdings Ltd
- 10 Jit Poh Investments Pte Ltd
- 11 Keppel FELS Ltd
- 12 Komoco Motors Pte Ltd
- 13 Kwan Im Thong Hood Cho Temple
- 14 L K Ang Construction Pte Ltd
- 15 L C Development Ltd
- 16 Lee Foundation
- 17 Majlis Ugama Islam Singapura
- 18 Mellford Pte Ltd
- 19 NEC Asia Pacific Pte Ltd
- 20 NTUC Fairprice Foundation
- 21 Pan Marine Blasting Abrasives Pte Ltd
- 22 PCS Security Pte Ltd
- 23 Pei Hwa Foundation Limited
- 24 People's Association Staff Club
- 25 Premier Corporation Pte Ltd
- 26 Premier Taxis Pte Ltd
- 27 Roselle Mont-Clair Furnishing Pte Ltd
- 28 Rotary Club of Marina City
- 29 Seawaves Frozen Food Pte Ltd
- 30 See Hup Seng Ltd
- 31 Shaw Foundation Pte
- 32 Singapore Daito Eng PL
- 33 Singapore Edu-Train Centre Pte Ltd
- 34 S'pore Corp. Of Rehabilitative Enterprises
- 35 Sri Vinayaka Exports PL
- 36 Strumm's Holding Pte Ltd
- 37 SymAsia Singapore Foundation
- 38 Tampines West CCC Comm Dev & Welfare Fund
- 39 Teambuild Construction Pte Ltd
- 40 The Community Foundation of Singapore
- 41 Tomika LLP
- 42 Transview Golf Pte Ltd
- 43 Tridex Pte Ltd
- 44 Tuas Power Generation Pte Ltd
- 45 Uniweld Products (USA) PL
- 46 Vision Law LLC
- 47 William Security Services
- 48 YTL Powerseraya Pte Limited

Financial Report


Singapore Anti-Narcotics Association

Statement by Management Committee

In our opinion, the financial statements set out on pages 35 to 51 are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of Singapore Anti-Narcotics Association (the "Association") as at 31 December 2012 and the results, changes in funds and cash flows of the Association for the year ended on that date.

The Management Committee has on the date of this statement, authorised these financial statements for issue.

On behalf of the Management Committee,



Poh Geok Ek
Chairman



Handrick Ng
Honorary Treasurer

Singapore, 7 May 2013

Independent Auditors' Report to The Members of Singapore Anti-Narcotics Association

Report on the Financial Statements

We have audited the accompanying financial statements of Singapore Anti-Narcotics Association (the "Association") set out on pages 35 to 51, which comprise the balance sheet (statement of financial position) as at 31 December 2012, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management Committee's Responsibility for the Financial Statements

The Association's Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Charities Act, Chapter 37 and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair statements of comprehensive income and balance sheets and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Association as at 31 December 2012 and the results, changes in funds and cash flows of the Association for the year ended on that date.

Independent Auditors' Report to The Members of Singapore Anti-Narcotics Association

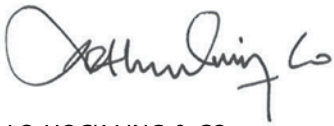
Report on the Financial Statements (continued)

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Association have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention that causes us to believe that during the period:

- (i) the use of the donation moneys was not in accordance with the objectives of the Association as required under regulation 16 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Association has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.



LO HOCK LING & CO.
PUBLIC ACCOUNTANTS AND
CERTIFIED PUBLIC ACCOUNTANTS

Singapore, 7 May 2013

Singapore Anti-Narcotics Association

Statement of Financial Position as at 31 December 2012

	Notes	2012 \$	2011 \$
<u>ASSETS</u>			
<u>Non-Current Assets</u>			
Property, plant and equipment	3	4,634	23,952
Intangible asset	4	4,300	8,600
Total Non-Current Assets		8,934	32,552
<u>Current Assets</u>			
Receivables	5	388,520	213,002
Cash and cash equivalents	6	350,579	617,601
Total Current Assets		739,099	830,603
Total Assets		748,033	863,155
<u>FUNDS AND LIABILITIES</u>			
<u>Funds</u>			
Accumulated funds		533,751	279,734
Miscellaneous funds	7	33,022	356,802
Total Funds		566,773	636,536
<u>Current Liability</u>			
Payables	8	181,260	226,619
Total Current Liability		181,260	226,619
Total Liabilities		181,260	226,619
Total Funds and Liabilities		748,033	863,155

The accompanying notes form an integral part of these financial statements.

Singapore Anti-Narcotics Association

Statement of Comprehensive Income for the year ended 31 December 2012

	Notes	2012 \$	2011 \$
Income			
Government grants		901,195	1,085,910
Aftercare Programme funding		618,076	392,921
Preventive Drug Education		137,770	190,199
Volunteer Management			
- SANA Nite		46,391	38,287
- SANA Recreation Club		112	912
Fund raising events			
- Donation Draw		162,806	163,543
- Charity Golf		209,318	155,014
Donations and collections		271,020	368,247
Interest income		134	418
Subscription		390	640
Resilience package		9,919	423
Other income		23,039	19,599
Total income		2,380,170	2,416,113
Less expenditure			
Employee benefits expense	9	1,410,105	1,506,110
Aftercare Programme		11,503	16,625
Preventive Drug Education		18,578	35,614
Volunteer Management			
- SANA Nite		46,317	37,634
- SANA Recreation Club		1,256	2,388
- Others		1,459	5,219
Fund raising events			
- Donation Draw		64,891	73,863
- Charity Golf		53,307	42,980
SANA Post Aftercare		21,559	15,903
Amortisation of intangible asset	4	4,300	4,300
Community Outreach project		-	434
Corporate expenses		15,634	7,795
Depreciation on property, plant and equipment	3	19,318	22,092
Operating lease expense			
- office equipment		18,156	18,008
- rental		346,680	346,680
Other expenses		200,391	245,329
Total expenditure		2,233,454	2,380,974
Surplus for the year		146,716	35,139
Movements relating to miscellaneous funds			
Donations and collections	7	35,970	176,282
Less: Counselling services expense	7	(61,930)	(131,798)
Fund transferred to MUIS	7	(196,015)	-
		(221,975)	44,484
Other comprehensive income for the year, net of tax			
Funds held on behalf of affiliates transferred to Accumulated funds	8	5,496	-
Total comprehensive (loss)/income for the year		(69,763)	79,623
Total comprehensive (loss)/income allocated to:			
Accumulated funds		152,212	35,139
Miscellaneous funds			
- unrestricted		(234,997)	24,484
- restricted		13,022	20,000
		(69,763)	79,623

The accompanying notes form an integral part of these financial statements.

Singapore Anti-Narcotics Association
Statement of Changes in Funds for the year ended 31 December 2012

	Notes	Accumulated funds (unrestricted) \$	Miscellaneous funds (restricted) \$	Miscellaneous funds (unrestricted) \$	Total funds \$
Balance as at 1 January 2011		244,595	-	312,318	556,913
Total comprehensive income for the year		35,139	20,000	24,484	79,623
Balance as at 31 December 2011		279,734	20,000	336,802	636,536
Total comprehensive income/(loss) for the year		152,212	13,022	(234,997)	(69,763)
Funds transferred from miscellaneous funds	7	101,805	-	(101,805)	-
Balance as at 31 December 2012		533,751	33,022	-	566,773

The accompanying notes form an integral part of these financial statements.

Singapore Anti-Narcotics Association

Statement of Cash Flows for the year ended 31 December 2012

	Notes	2012 \$	2011 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Surplus for the year		146,716	35,139
Adjustments for:			
Amortisation of intangible asset	4	4,300	4,300
Depreciation on property, plant and equipment	3	19,318	22,092
Interest income		(134)	(418)
		23,484	25,974
Operating surplus before working capital changes		170,200	61,113
Increase in receivables		(175,518)	(45,139)
(Decrease)/increase in payables		(39,863)	19,397
Changes in working capital		(215,381)	(25,742)
Cash (used in)/generated from operations		(45,181)	35,371
Net cash (used in)/from miscellaneous funds	7	(221,975)	44,484
Net cash (used in)/from operating activities		(267,156)	79,855
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment	3	-	(2,596)
Grant received from National Council of Social Service relating to purchase of intangible asset	4	-	30,100
Purchase of intangible asset	4	-	(43,000)
Interest received		134	418
Net cash from/(used in) investing activities		134	(15,078)
Net (decrease)/increase in cash and cash equivalents		(267,022)	64,777
Cash and cash equivalents at beginning of the year		617,601	552,824
Cash and cash equivalents at end of the year	6	350,579	617,601

The accompanying notes form an integral part of these financial statements.

Singapore Anti-Narcotics Association

Notes to the Financial Statements – 31 December 2012

The following notes form an integral part of the financial statements.

1. GENERAL

The Singapore Anti-Narcotics Association (the "Association") is registered in the Republic of Singapore and its registered office is located at 2 Sengkang Square, #05-01 Sengkang Community Hub, Singapore 545025.

The principal activities of the Association are to conduct preventive education programmes against drug and inhalant abuse, to provide religious and social counselling for the inmates in the drug rehabilitation centres and aftercare assistance for those released from these centres on supervision.

2. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The Association presents its financial statements in Singapore dollars, which is also its functional currency.

These financial statements are prepared in accordance with the historical cost convention, except as disclosed in the accounting policies below, and comply with Singapore Financial Reporting Standards (FRS), including related Interpretations promulgated by the Accounting Standards Council.

During the financial year, the Association adopted all the applicable revised FRSs which are effective on or before 1 January 2012.

The adoption of these new/revised FRSs did not have any material effect on the Association's financial statements and did not result in substantial changes to the Association's accounting policies.

(b) Significant Accounting Estimates and Judgments

Estimates, assumptions concerning the future and judgments are made in the preparation of the financial statements. They affect the application of the Association's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Depreciation on Property, Plant and Equipment and Intangible Asset

The costs, less the residual values, of property, plant and equipment and intangible asset are depreciated/amortised on a straight line basis over their estimated useful lives. Management Committee's estimates of the useful lives of these assets are disclosed in notes 2(d) and 2(e). Changes in the expected usage and technological developments could impact the economic useful lives and the residual values of these assets. Therefore, future depreciation/amortisation charges could be revised. The carrying amounts of property, plant and equipment and intangible asset, as well as the depreciation/amortisation charge for the year are disclosed in notes 3 and 4.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) FRS and INT FRS not yet effective

The Association has not applied any new FRS or INT FRS that has been issued as at the balance sheet date but is not yet effective. The Management Committee does not anticipate the adoption of the new FRS and INT FRS in future financial periods to have any material impact on the Association's financial statements in the period of initial application.

(d) Property, Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably.

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any.

Any estimated costs of dismantling and removing the property, plant and equipment and reinstating the site to its original condition (reinstatement costs) are capitalised as part of the cost of the property, plant and equipment.

Depreciation is calculated on the straight line basis so as to write off the cost, less the residual value, of the assets over their estimated useful lives. The annual rates of depreciation are as follows:

Furniture and fittings	3 years
Office equipment	3 years

The residual values, useful lives and depreciation method of property, plant and equipment are reviewed and adjusted as appropriate, at each financial year-end. The effects of any revision are recognised in the statement of comprehensive income when changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the assets is included in the statement of comprehensive income in the year the asset is derecognised.

(e) Intangible Asset

Intangible assets are initially recorded at cost. The cost of an item of intangible assets is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably.

Intangible assets with finite useful life are stated at cost less accumulated amortisation and impairment loss, if any. Intangible assets are amortised over their expected useful lives of 3 years on a straight line basis.

The amortisation period and amortisation method of intangible assets are reviewed and adjusted as appropriate, at each financial year-end.

Intangible assets are derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the assets is included in profit or loss in the year the asset is derecognised.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. Receivables with a short duration are not discounted.

Receivables are recognised when the right to receive cash flows has been established.

Receivables are derecognised when the right to receive cash flows has expired or has been transferred.

When there is objective evidence that the Association will not be able to collect all amounts due according to the original terms of the receivables, an impairment loss is recognised. The amount of the impairment loss is measured as the difference between the carrying value of the receivable and the present value of the estimated future cash flows discounted at the original effective interest rate. The carrying amount of the receivable is reduced directly or through the use of an allowance account. The amount of the loss is recognised in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss shall be reversed either directly or by adjusting an allowance account. The amount of the reversal shall be recognised in profit or loss.

(g) Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and bank deposits with financial institutions which are subject to insignificant risks of changes in value. Cash equivalents are stated at amounts at which they are convertible into cash.

(h) Funds

(i) Accumulated Funds

Accumulated funds are distributable funds intended for general use of the Association.

(ii) Miscellaneous Funds

Miscellaneous funds disclosed in note 7(a)-(d) comprise funds of religious and other groups affiliated with the Association and are used solely for the furtherance of the objectives of the Association through the activities carried out jointly with the respective religious and other groups.

Miscellaneous funds disclosed in note 7(e)-(f) represent restricted funds, which comprise:

(I) The Margaret Mary Wearne Charitable Trust

The Margaret Mary Wearne Charitable Trust is a distributable fund in support of ex-offenders and ex-drug addicts in re-integrating into families and the society.

(II) SANA Peter Lim Study Awards

SANA Peter Lim Study Awards is a distributable fund in support of the low income kids participating in SANA's program.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Financial Liabilities

Financial liabilities are recognised on the balance sheet when the Association becomes a party to the contractual provisions of the financial instrument.

Financial liabilities are recognised initially at fair value, plus, in the case of financial liabilities other than derivatives, directly attributable transaction costs.

Subsequent to initial recognition, all financial liabilities are measured at amortised cost using the effective interest method, except for derivatives, which are measured at fair value. Financial liabilities with a short duration are not discounted.

A financial liability is derecognised when the obligation under the liability is extinguished. For financial liabilities other than derivatives, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process. Any gains or losses arising from changes in fair value of derivatives are recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

(j) Revenue Recognition

(i) Donations and Fund Raising Income

Provided there is evidence of entitlement, as expressed in writing, donations and income from fund raising events are recognised in the statement of comprehensive income in the period of receipt or when they become receivable.

(ii) Government Grants

Government grants are recognised where there is reasonable assurance that the grant will be received and the conditions attached to the grants will be complied with. Where the grant relates to an expense item, it is recognised in statement of comprehensive income over the period necessary to match them on a systematic basis to the costs that it is intended to compensate.

Government grants relating to the purchase of assets are deducted against the carrying amount of the assets.

(iii) Interest Income

Interest income is recognised on a time-proportion basis, using the effective interest method, unless collectibility is in doubt.

(iv) Others

All other income are recognised when the right to receive payment is established.

(k) Employee Benefits

(i) Defined Contribution Plans

The Association makes contributions to the state provident fund (Central Provident Fund). Such contributions are recognised as compensation expenses in the same period as the employment that gave rise to the contributions.

(ii) Short-term Compensated Absences

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Impairment of Non-financial Assets

The carrying amount of property, plant and equipment and intangible assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's net selling price and its value in use. The value in use is the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

An impairment loss on a non-revalued asset is recognised in profit or loss. An impairment loss on a revalued asset is recognised in other comprehensive income to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same asset. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

(m) Provisions

Provisions are recognised when the Association has a present legal or constructive obligations as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

(n) Leases

Operating Leases

Leases whereby the lessor effectively retains substantially all the risks and benefits of ownership of the leased item are classified as operating leases.

When the Association is the lessee, operating lease payments are recognised as an expense in the statement of comprehensive income on a straight line basis over the lease term.

3. PROPERTY, PLANT AND EQUIPMENT

	Furniture and fittings	Office equipment	Total
	\$	\$	\$
Cost			
At 1 January 2011	56,095	80,561	136,656
Additions	1,847	749	2,596
At 31 December 2011, 1 January 2012 and 31 December 2012	57,942	81,310	139,252
Accumulated depreciation			
At 1 January 2011	55,156	38,052	93,208
Charge for the year	1,556	20,536	22,092
At 31 December 2011 and 1 January 2012	56,712	58,588	115,300
Charge for the year	615	18,703	19,318
At 31 December 2012	57,327	77,291	134,618

3. PROPERTY, PLANT AND EQUIPMENT (continued)

	Furniture and fittings \$	Office equipment \$	Total \$
Carrying amount			
At 31 December 2012	615	4,019	4,634
At 31 December 2011	1,230	22,722	23,952

During the financial year, the Association's additions of property, plant and equipment were purchased as follows:

	2012 \$	2011 \$
Purchased by cash	-	2,596

4. INTANGIBLE ASSET

	\$
Cost	
At 1 January 2011	-
Addition	12,900
At 31 December 2011, 1 January 2012 and 31 December 2012	12,900
Accumulated amortisation	
At 1 January 2011	-
Charge for the year	4,300
At 31 December 2011 and 1 January 2012	4,300
Charge for the year	4,300
At 31 December 2012	8,600
Carrying amount	
At 31 December 2012	4,300
At 31 December 2011	8,600

4. INTANGIBLE ASSET (continued)

During the financial year, the Association's addition of intangible asset comprising an integrated database management system is purchased as follows:

	2012 \$	2011 \$
Purchased by cash	-	43,000
Less: Grant received from National Council of Social Service *	-	(30,100)
	<u>-</u>	<u>12,900</u>

* This grant, which related to purchase of intangible asset, has been deducted against the carrying amount of intangible asset.

5. RECEIVABLES

	2012 \$	2011 \$
Deposits	1,600	1,600
Reimbursement for Case Management Framework Programme fund	338,403	89,948
Grant receivables	18,800	86,333
Other receivables	29,592	34,337
Prepayments	125	784
	<u>388,520</u>	<u>213,002</u>

6. CASH AND CASH EQUIVALENTS

(a) Cash in hand and cash at bank are maintained in the following funds as shown below:

	2012 \$	2011 \$
Accumulated funds		
- SANA's unrestricted cash	350,579	280,799
Miscellaneous funds		
- Christian Aftercare Counselling Services	-	94,178
- Hindu Aftercare Counselling Services	-	40,086
- Muslim Aftercare Counselling Services	-	155,110
- Sikh Aftercare Counselling Services	-	1,362
	<u>-</u>	<u>290,736</u>
	<u>350,579</u>	<u>571,535</u>

6. CASH AND CASH EQUIVALENTS (continued)

(b) Fixed deposits with bank are maintained in the following funds as shown below:

	2012	2011
	\$	\$
Miscellaneous funds		
- Muslim Aftercare Counselling Services	-	46,066
	<u> </u>	<u> </u>

Total cash and cash equivalents are maintained in the following funds as shown below:

	2012	2011
	\$	\$
Accumulated funds	350,579	280,799
Miscellaneous funds	-	336,802
	<u> </u>	<u> </u>
(a) + (b)	<u>350,579</u>	<u>617,601</u>

The interest rates of fixed deposits at the balance sheet date range from nil (2011: 0.35% to 0.45%) per annum.

7. MISCELLANEOUS FUNDS

	2012	2011
	\$	\$
(a) Christian Aftercare Counselling Services		
At 1 January	94,178	86,442
Recognised in the statement of comprehensive income:		
* - Donations and collections	15,757	98,320
# - Expenses	(44,594)	(90,584)
	(28,837)	7,736
Δ Fund transferred to accumulated funds	(65,341)	-
	<u> </u>	<u> </u>
At 31 December	<u> </u>	<u>94,178</u>
	<u> </u>	<u> </u>
(b) Hindu Aftercare Counselling Services		
At 1 January	40,086	49,009
Recognised in the statement of comprehensive income:		
* - Donations and collections	175	27,318
# - Expenses	(5,038)	(36,241)
	(4,863)	8,923
Δ Fund transferred to accumulated funds	(35,223)	-
	<u> </u>	<u> </u>
At 31 December	<u> </u>	<u>40,086</u>
	<u> </u>	<u> </u>

7. MISCELLANEOUS FUNDS (continued)

	2012 \$	2011 \$
(c) Muslim Aftercare Counselling Services		
At 1 January	201,176	175,210
Recognised in the statement of comprehensive income:		
* - Donations and collections	38	30,519
# - Expenses	(5,199)	(4,553)
	(5,161)	25,966
Δ Fund returned to MUIS	(196,015)	-
At 31 December	<u>-</u>	<u>201,176</u>
(d) Sikh Aftercare Counselling Services		
At 1 January	1,362	1,657
Recognised in the statement of comprehensive income:		
* - Donations and collections	-	125
# - Expenses	(121)	(420)
	(121)	(295)
Δ Fund transferred to accumulated funds	(1,241)	-
At 31 December	<u>-</u>	<u>1,362</u>
(e) The Margaret Mary Wearne Charitable Trust		
At 1 January	20,000	-
Recognised in the statement of comprehensive income:		
* - Donations and collections	-	20,000
* - Expenses	(6,978)	-
	(6,978)	-
At 31 December	<u>13,022</u>	<u>20,000</u>
(f) SANA Peter Lim Study Awards		
At 1 January	-	-
Recognised in the statement of comprehensive income:		
* - Donations and collections	20,000	-
* - Expenses	-	-
	20,000	-
At 31 December	<u>20,000</u>	<u>-</u>
Total (a)+(b)+(c)+(d)+(e)+(f)	<u>33,022</u>	<u>356,802</u>

7. MISCELLANEOUS FUNDS (continued)

Net movement in miscellaneous funds recognised in the statement of comprehensive income:

	2012	2011
	\$	\$
* Total donations and collections	35,970	176,282
Less:		
# Total counselling services expense	(61,930)	(131,798)
^ Fund transferred to MUIS	(196,015)	-
	<u>(221,975)</u>	<u>44,484</u>
Δ Total funds transferred to accumulated funds	<u>101,805</u>	<u>-</u>

During the year, the balance of funds belonging to various religious affiliates held in (a), (b), (c) and (d) were either transferred to accumulated funds or returned to the respective religious organisation due to discontinuation in the activities relating to SANA by the religious affiliates.

8. PAYABLES

	2012	2011
	\$	\$
Accruals	21,146	13,486
* Funds held on behalf of affiliates	-	5,857
Provision for unutilised leave	60,430	51,197
Other payables	55,381	118,063
Deferred unearned income	44,303	38,016
	<u>181,260</u>	<u>226,619</u>

* During the year, the balance of funds held on behalf of affiliates amounting to \$5,496 was transferred to accumulated funds due to discontinuation in the activities relating to SANA by the affiliates.

9. EMPLOYEE BENEFITS EXPENSE

(i) Employee benefits expense comprises short-term benefits as follows:

	2012	2011
	\$	\$
Salaries and related costs	1,234,436	1,312,142
Employer's contribution to Central Provident Fund	156,554	166,151
Other benefits	19,115	27,817
Total employee benefits expense	<u>1,410,105</u>	<u>1,506,110</u>

9. EMPLOYEE BENEFITS EXPENSE (continued)

(ii) The total employee benefits expense includes key management personnel compensation as follows:

	2012	2011
	\$	\$
Salaries and related costs	282,560	243,880
Employer's contribution to Central Provident Fund	22,747	15,751
	<u>305,307</u>	<u>259,631</u>

The Association has 3 (2011: 2) key management personnel who represent the senior management of the Association and the number of key management personnel in each of the following remuneration bands is shown below:

	2012	2011
Less than \$100,000	1	-
\$100,001 - \$200,000	2	2

10. TAX-EXEMPT RECEIPT

The Association enjoys a concessionary tax treatment whereby qualifying donors are granted 2.5 times deduction for the donations made to the Association. This status was renewed for 2 years with effect from 1 August 2012.

Total gross donations (including donations received during fund raising events) received which qualified for tax deduction amounted to \$622,363 (2011: \$585,584).

11. TAXATION

The Association is registered as a charitable institution and by virtue of Section 13 of the Income Tax Act, Chapter 134, is exempted from taxation. Therefore, no provision for taxation has been made in the financial statements for the current financial year (2011: nil).

12. RELATED PARTY DISCLOSURES

Significant transactions with key management personnel, not otherwise disclosed in the financial statements, are as follows:

	2012	2011
	\$	\$
Income - Donations and collections	1,000	-
- Volunteer management (SANA Nite)	1,500	2,075
	<u>2,500</u>	<u>2,075</u>

13. FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

The carrying amounts of cash and cash equivalents, receivables and payables approximate their fair values due to their short term nature.

14. OPERATING LEASE COMMITMENTS

The Association leases office equipment from non-related party under operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

As at the balance sheet date, the Association has commitments for future minimum lease payments under non-cancellable operating leases as follows:

	2012	2011
	\$	\$
Payable within 1 year	18,156	18,156
Payable after 1 year but not later than 5 years	14,741	32,897
	<u>32,897</u>	<u>51,053</u>

The above operating lease commitments are based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

15. FINANCIAL RISK MANAGEMENT

The Association is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks are credit risk, liquidity risk and interest rate risk. The Management Committee reviews and agrees on policies for managing each of these risks and they are summarised below:

(i) Credit Risk

Credit risk is the potential risk of financial loss resulting from the failure of the counterparties to settle their financial and contractual obligations to the Association as and when they fall due.

The Association's main financial assets consist of receivables and cash and cash equivalents. Cash and bank deposits are placed with financial institutions which are regulated.

Management Committee monitors the Association's exposure to credit risks on an ongoing basis.

There are no financial assets that are past due or impaired as at the balance sheet date.

As at the balance sheet date, there was no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset.

(ii) Liquidity Risk

Liquidity risk is the risk that the Association will encounter difficulty in meeting financial obligations due to shortage of funds.

The Association monitors its liquidity risk by maintaining a level of cash and cash equivalents deemed adequate by Management Committee to finance the Association's operations and to mitigate the effects of fluctuations in cash flows.

All financial liabilities of the Association are repayable on demand or mature within one year.

15. FINANCIAL RISK MANAGEMENT (continued)

(iii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of the Association's financial instruments will fluctuate because of changes in market interest rates.

The Association's exposure to interest rate risk arises primarily from its interest-earning financial assets. The Association constantly monitors movements in interest rates to ensure deposits are placed with financial institutions offering optimal rates of return.

Information relating to the Association's interest rate exposures is also disclosed in note 6.

Sensitivity analysis

The effect of interest rate change on funds and surplus/deficit is not significant as the Association's financial instruments are either at fixed interest rate or are non-interest bearing as at the balance sheet date.

16. RESERVE MANAGEMENT

The primary objective of the Association's reserve management policy is to ensure that it maintains optimal reserves in order to support its operations and the development of its principal activities.

The Association monitors its cash flow and overall liquidity position on a continuous basis, taking into consideration the prevailing and projected operating income and expenditure, and other financial obligations, including projected capital expenditure.

The Association is not subject to externally imposed reserve requirement.

There were no changes to the Association's approach to reserve management during the year.

17. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements of the Association for the year ended 31 December 2012 were approved by the Management Committee on 7 May 2013.

Back Cover

The poster on the back cover is part of an advertising campaign comprising a series of posters and a video on heroin abuse that won two international awards - the National Diploma at the Cannes Lions International Festival of Creativity in 2012 in Cannes, France and the Silver award for Design Typography at the Adobo Design Awards, 2013 in the Philippines.

The campaign was done, pro-bono, by Lowe Singapore, an international advertising agency in collaboration with SANA. It was part of their public message initiative in helping SANA communicate more effectively our cause and role to the public.

Heroin. Try it.
You'll love it.
You'll love it so much you'll
Call your mother
a whore for it.
Cry for it.
Beg for it.
Steal for it.
Take a knife
to her throat
for it.
You'll get down on your
knees in a public toilet for it.
Give some stranger
a blowjob for it.
Because you love it
so much.
And even though you
don't like what you're
doing now, you can't stop.
Because you're
doing heroin.
Heroin is doing you.

If you or someone you know is suffering from
an addiction, call the Singapore Anti-Narcotics
Association (SANA) or text "help" to 6732 1122

CALL 1800-733-4444.

